

UNITED STATES OF AMERICA
DEPARTMENT OF TRANSPORTATION
FEDERAL AVIATION ADMINISTRATION

Air Agency Certificate

Number N2RR559Y

This certificate is issued to

FFC SERVICES INC.

whose business address is

**4010 PILOT DRIVE, SUITE 103
MEMPHIS, TN 38118**

upon finding that its organization complies in all respects with the requirements of the Federal Aviation Regulations relating to the establishment of an Air Agency, and is empowered to operate an approved **REPAIR STATION**

with the following ratings:

**LIMITED AIRFRAME
LIMITED SPECIALIZED SERVICES**


This certificate, unless canceled, suspended, or revoked, shall continue in effect **INDEFINITELY.**

Date issued:

June 01, 1999

Revised September 29, 2005

By direction of the Administrator


JAMES D. DEAN

Manager, Memphis FSDO-21

This Certificate is not Transferable, AND ANY MAJOR CHANGE IN THE BASIC FACILITIES, OR IN THE LOCATION THEREOF, SHALL BE IMMEDIATELY REPORTED TO THE APPROPRIATE REGIONAL OFFICE OF THE FEDERAL AVIATION ADMINISTRATION

Any alteration of this certificate is punishable by a fine of not exceeding \$1,000, or imprisonment not exceeding 3 years, or both